



August 28, 1998

To whom it may concern,

It is with great pleasure that I take part in Michel's reference list.

While working for me, Michel has proven to be an exceptional music business professional. His great management and administrative skill combined with a great sense and feeling for musicality has given Michel this special talent. In addition, Michel has built great relationships with writers, musicians, artists and producers.

It is pleasure for me to continue to work with Michel as I select more repertoire for my productions.

Sincerely,

A handwritten signature in black ink, appearing to read 'Guto Graça Mello', is written over a large, stylized flourish.

Guto Graça Mello.